Michigan State University

New Alliance Policy Acceleration Support (NAPAS) Activity

Associate Cooperative Agreement no. AID-612-LA-15-00001

Quarterly Report

1 April 2017 to 30 June 2017

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USAID/Malawi Quarterly Progress Report

Project Name: New Alliance Policy Acceleration Support: Malawi (NAPAS: Malawi) Activity

Reporting Period: January 1, 2016 to March 31, 2016

Obligation Funding Amount: US\$2,958,070

Project Duration: November 24, 2014 to November 24, 2017

Evaluation Dates: April 1, 2017 to June 30, 2017

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Project Objectives: The New Alliance Policy Acceleration Support: Malawi (NAPAS: Malawi) is an activity under the Sustainable Economic Growth (SEG) project of USAID/Malawi. The activity is being implemented by Michigan State University (MSU) in collaboration with the International Food Policy Research Institute (IFPRI) and the University of Pretoria (UP). NAPAS aims to enable the Government of Malawi to implement the policy reforms agenda it committed to under the New Alliance Country Cooperation Framework for Malawi. These policy reforms have the broader aim of improving the agriculture investment climate in Malawi through commercializing agriculture and increasing the role of the private sector in Malawi's agricultural sector. NAPAS has the following three technical components:

- 1. **Policy Formulation**, to provide effective technical support for policy formulation.
- 2. **Policy Communication**, to inform debate on agriculture and food security policy issues in Malawi.
- 3. **Capacity Strengthening**, to ensure that gaps in expertise constraining effective agricultural policy reform are filled.

I. Overall Progress of the Project for the Quarter

Support to the Development of the National Agricultural Investment Plan

Between April 1st 2017 and June 30th 2017 the NAPAS: Malawi team continued to assist the Department of Agricultural Planning Services (DAPS) in the Ministry of Agriculture, Irrigation and Water Development with the development of the National Agricultural Investment Plan (NAIP). As a member appointed by stakeholders to the NAIP technical taskforce, NAPAS provided technical input on the draft NAIP and made a presentation on preliminary findings from value chain studies that NAPAS is conducting to inform the NAIP. The value chain studies include the following: roots and tubers (cassava, sweet potatoes, Irish potatoes, yams and coco yams – taro root and *malanga*), groundnuts, pigeon peas, tea, coffee, macadamia nuts, bananas, mangoes, and tomatoes.

NAPAS had previously contracted expert consultants to conduct these value chain studies. In the current reporting period, the consultants worked in collaboration with the NAPAS research analysts to analyse the data that were collected and to write draft reports based on the analyses.

An Assistant Professor from Michigan State University, Dr Nathalie Me-Nsope based in East Lansing, Michigan, also worked with the NAPAS team on the pigeon pea value chain study and the report is expected to be completed in the next quarter. NAPAS also collaborated with the Sustainable Trade Initiative (IDH) of the Netherlands to co-finance the value chain studies on tea, coffee, macadamia nuts, banana, mango and tomato. Mr Andrew Brett and Mr Justin Du Toit of South Africa were contracted to conduct these value chain studies. The preliminary findings from several of the value chain studies were presented by NAPAS at the Public Private Dialogue Forum in June 2017.

The NAPAS team also continued to collaborate with the FAO Monitoring and Analysing Food and Agricultural Policies (MAFAP) program to conduct a study on contract farming arrangements in the tobacco, sugar cane and paprika value chains. This study is entirely funded by FAO MAFAP and NAPAS's role was to facilitate implementation of the study as well as communication between FAO and the Department of Agricultural Planning Services (DAPS) as well as with other stakeholders participating in the selected contract farming arrangements. A draft version of the study was shared by FAO MAFAP and NAPAS provided comments on the study. This study is expected to provide evidence that will inform the finalization of the NAIP and implementation of the Contract Farming Strategy, which the NAPAS team is helping the Government of Malawi to implement.

Three Political Economy Case Studies

The NAPAS activity provided technical input to three case studies on the political economy of agriculture in Malawi. These studies were carried out at the behest of USAID/Malawi and were done by an international consultant, in collaboration with a local consultant who is an expert on the political economy of Malawi. The consultants presented the study results on April 11 2017 at the IFPRI Headquarters in Washington DC, after receiving input on the draft studies from the NAPAS team. Additional input was also provided during the seminar presentation. These studies are expected to inform the design of the next policy support efforts by USAID/Malawi in the country.

Agricultural Extension and Advisory Services Strategy

The COP has continued to work closely with the Department of Agricultural Extension Services (DAES) by providing technical input on the draft Agricultural Extension and Advisory Services Strategy. NAPAS was appointed by the Ministry of Agriculture, to be a member of the technical taskforce reviewing the extension policy and developing the agricultural extension and advisory services strategy. NAPAS produced a background paper to support review of the Agricultural Extension Policy and development of the Agricultural extension strategy. The paper can be accessed on: http://www.afre.msu.edu/uploads/resources/FSP_Research_Paper_51.pdf.

Agriculture Sector Food and Nutrition Strategy

The COP has also been working very closely with the DAES in collaboration with the USAID-funded SANE activity to draft the Agriculture Sector Food and Nutrition Strategy (ASFNS). NAPAS was appointed to be a member on the technical taskforce for developing the ASFNS. The NAPAS and SANE activities co-financed regional level and community level consultations and a validation workshop of the ASFNS. They also helped analyse the input from the consultations in collaboration with the consultants that have been hired to develop the ASFNS. In addition, the

NAPAS team assisted in editing the draft ASFNS document. The NAPAS team has continued to be engaged in facilitating further consultations and revising the draft ASFNS and particularly provided input on the Monitoring and Evaluation section of the document. It is anticipated that the ASFNS will be finalized in the following quarter.

National Fertilizer Policy

NAPAS supported the Department of Agricultural Research Services (DARS) in drafting the zero-draft National Fertilizer Policy (NFP), which was submitted to the Director of Agricultural Research Services and his technical team in the MoAIWD for technical input. The document was being commented on by technical staff of the DARS; meanwhile NAPAS is supporting DARS in preparations for stakeholder consultations on the zero-draft NFP scheduled for August 2017.

Farmer Organization Development Strategy

The NAPAS team developed an issues paper on the Farmer Organisation Development Strategy (FODS), based on input that was solicited during the initial farmer consultations on the FODS, which NAPAS conducted in June/July 2016. NAPAS also produced a video on farmer cooperatives, based on the June/July 2016 event. NAPAS convened several meetings with the Acting Director of Cooperatives and SMEs in the Ministry of Industry, Trade and Tourism where the issues paper and the video were shared with the Acting Director. This was followed up by additional planning meetings with MoITT staff, FAO, DAES, Farmers Union of Malawi (FUM), NASFAM, MUSCO, and WeEFFECT to chart the way forward on collaborating to conduct further consultations on the FODS. A roadmap has been developed that expects completion of the FODS by November 2017.

National Resilience Plan

The NAPAS policy analyst was requested to work on the agriculture component of the National Resilience Plan (NRP), which the MoAIWD needs to submit to the Department of Disaster Management Affairs (DoDMA) under the Vice President's Office. This work was also requested by USAID Malawi due to concerns that the agriculture component was not adequately incorporating key elements and interventions necessary to effectively enhance resilience in the agriculture and food system of Malawi to break the cycle of food insecurity. Apart from providing technical input on the agriculture component of the NRP, the NAPAS team also provided technical input on the other sections of the document.

Malawi Land Symposium

NAPAS organized the Second Malawi Land Symposium as a major policy communication event on land laws in Malawi, in collaboration with the Ministry of Lands, Housing and Urban Development (MoLHUD) and MoAIWD. This symposium was held in Lilongwe on May 10, 2017 and was a follow up to the first Malawi Land Symposium that MoAIWD and MoLHUD organized with support of NAPAS in 2016. The Minister of Lands, Housing and Urban Development, Honourable Atupele Austin Muluzi, MP officially opened the symposium and stayed beyond the opening ceremony to listen to the key technical presentations. After the symposium event, the NAPAS team compiled the proceedings and technical issues discussed during the event that can be

http://foodsecuritypolicy.msu.edu/uploads/files/Malawi/Proceedings_Report_of_2nd_Malawi_L

<u>and Symposium held in May 2017.pdf</u>. A policy brief will be produced that will be shared with the Minister of Lands, Housing and Urban Development as well as the Minister of Agriculture, Irrigation and Water Development.



Participants at the Second Malawi Land Symposium held on May 10th, 2017 in Lilongwe, Malawi

The symposium was hailed a great success and stakeholders expressed their desire to see the symposium held every year as the land laws are implemented in the next few years. It attracted over 100 participants (22 women) from various constituencies including government, private sector, civil society, academia and researchers. The symposium was graciously funded by USAID/Malawi through the NAPAS activity in the MoAIWD and the European Union delegation to Malawi through the Land Policy Project in the MoLHUD.

Contract Farming Dissemination Workshops

NAPAS assisted the Ministry of Agriculture, Irrigation and Water development to disseminate the Contract Farming Strategy (CFS) document that was approved in 2016. The aim of the dissemination workshops was to orient MoAIWD district staff on what the CFS talks about and how they can fruitfully assist stakeholders engaging in contract farming arrangements in the country. Three regional workshops were held as follows: 30th March, 2017 in Blantyre, 3rd April, 2017 in Mzuzu and 7th April, 2017 in Lilongwe. A total of 100 (14 women) individuals participated in the workshops.

Ministry of Agriculture Strategic Plan Consultation Workshops

NAPAS also supported the Ministry of Agriculture, Irrigation and Water Development in holding consultations for a strategic plan of the Ministry. The workshops were held in Mzuzu, Lilongwe and Blantyre on 3rd, 8th, and 10th February, 2017 respectively. A total of 151 (48 women) individuals participated in the consultation workshops.

Journalists Training

Another activity that the NAPAS team worked on during the reporting period was organizing and conducting a journalist training workshop on journalism ethics in agriculture: avoiding fake news. The journalist training, which took place in Salima from June 19th to 22nd 2017, brought together mainstream media houses and community radio stations as well as civil society organizations to train them but also encourage interaction on issues of ethical reporting of agricultural news. In

addition, government officials from MoAIWD, the Malawi Communications and Regulatory

Authority (MACRA) and the Ministry of Information attended the training.



Group photo with journalists that attended the training workshop on journalism ethics in agriculture: avoiding fake news



Civil society leaders engage in a panel discussion on working with media for evidence-based advocacy at the journalists training workshop.

CAADP/Malabo Biennial Report

The NAPAS team was requested by the DAPS to assist the Ministry in compiling the Government of Malawi's biennial report on the CAADP/Malabo commitments. This effort was undertaken as part of the technical support that NAPAS provides to the technical working group on Monitoring and Evaluation (M&E) under the ASWAp framework. The NAPAS team worked very closely with the staff in the DAPS to collate data and analyse the data in order to come up with the parameters and indicators necessary to report on the Malabo commitments. A key aspect of this work entailed on-the-job capacity building for the DAPS staff as well as development of a Microsoft Excel based tool for automating the computations of indicators, which is hoped to be institutionalised in order to make it easier for the Ministry to report on the CAADP/Malabo commitments in the future. The NAPAS team presented the tool to the M&E TWG as well as to the senior management of the MoAIWD and received praise for having put this work together. The Deputy Director in the DAPS commended the NAPAS team for a great job and indicated that the MoAIWD would request

additional support on M&E in future. The NAPAS team has plans to organize an M&E training workshop for staff in the MoAIWD as well as members of the M&E TWG to build capacity on monitoring and evaluating various agricultural policies and strategies that form the agricultural policy framework in Malawi.

MaFAAS week

The NAPAS team participated in the Malawi Forum for Agricultural Advisory Services week conference, which took place at the Bingu International Convention Centre from June 19th to 22nd 2017. Since the event coincided with the journalists training activity, the NAPAS team was only able to partially attend the week-long conference. As part of participating in the event, the NAPAS team shared input on the review of the agricultural policy.

Improving Food Security, Diets and Nutrition through Multisectoral Actions Workshop – May 30 2017

NAPAS collaborated with the SEBAP activity and Save the Children on a policy communication event that took place on May 30, 2017 on improving food security, diets and nutrition through multisector action. This event was organized to disseminate research evidence and case studies on multi-sectoral approaches that have worked to improve nutrition and food security with a view of informing on-going government policy efforts on nutrition, including the development of the Agriculture Sector Food and Nutrition Strategy.



Participants at the "Improving Food Security, Diets and Nutrition through Multi-sectorial Actions" Workshop – May 30, 2017

II. Challenges, Solutions and Actions taken

The NAPAS activity has continued to experience challenges coordinating its administrative functions with the IFPRI-Lilongwe office. This problem has led to unnecessary hurdles and delays in processing payments to vendors such as hotels. The NAPAS team is still in the process of implementing its administrative functions through an IMPREST account after efforts to process some financial and administrative functions through AMG Global were stopped by the administrative team at Michigan State University, East Lansing, leaving only local HR services to be provided by AMG Global.

III. Lessons, Best Practices and Recommendations

During this reporting period, the NAPAS team learned the importance of continued collaboration with journalists in organizing the training on journalism ethics in agriculture. Owing to continued collaboration, the NAPAS team was able to continue building the capacities of the mainstream media in Malawi on issues of agriculture, food and nutrition policy while at the same time adding to the list of trainee participants from community radios. In addition, through collaborative efforts of the NAPAS team, a policy communication event on the new Land Laws of Malawi was successfully organized and as a result of working well with other organizations and projects, the NAPAS team was able to deliver a high-quality policy communication event in the form of the Second Land Symposium. The same applies for the Journalists training on journalism ethics in agriculture, which attracted positive responses from various stakeholders in the agriculture sector.

IV. Success stories

NAPAS: Malawi successfully supported the Ministry of Lands, Housing and Urban Development as well as the MoAIWD to jointly host the Second Malawi Land Symposium, which drew over 100 participants from various groups of stakeholders and experts on land research (in Malawi and abroad). A large part of the success was attributed to concerted efforts by the NAPAS team to coordinate a wide range of stakeholders in preparation for the event. The EU delegation to Malawi co-financed the event after having realized the potential synergies of working together with the NAPAS team.

V. Management Issues

The NAPAS team has experienced issues with the financial arrangement and reporting of financial expenditures through the IFPRI financial and administrative system. This continues to affect performance of the NAPAS activity as exhibited by delays in payments and difficulties accessing financial resources. NAPAS will open an independent IMPREST bank account to facilitate ease of financial transactions in an accountable and transparent manner.

VI. Update of the PMP

Since the beginning of the NAPAS activity several policies and strategies under the New Alliance for Food Security and Nutrition in Malawi have been completed. These include: (i) the National Agriculture Policy, (ii) the Contract Farming Strategy, (iii) Irrigation Concept note, and (iv) the Agricultural Zoning Atlas, (v). Other indicators tracked to measure progress of the NAPAS: Malawi activity are shown in table 1 below.

Table 1. Indicators for Monitoring Progress of the NAPAS activity

Result Area	Indicator	Unit of Measure	Data Source	Method of Data Collection	Frequency of Data Collection	Result & Description
2 1	reform commitments the	Number of New Alliance policy reform commitments	Twenty-six policy reforms were made in the New Alliance Country Cooperation Framework for Malawi that are the responsibility of MoAIWD to implement. In December 2015, the government of Malawi approved a revised set of policy commitments under the New Alliance, with the number of policy commitments being reduced to 15 and those under the purview of the Ministry of Agriculture being reduced to eight. Records on progress on these policy reforms will be updated on a regular basis by NAPAS: Malawi staff.	New Alliance secretariat	Annually and quarterly	12 (National Agriculture Policy, Contract Farming Strategy, National Irrigation Policy, Seed Policy, FISP/zero-draft Fertiliser Policy, Agricultural Extension and Advisory Services Strategy, Agriculture Sector Food and Nutrition Strategy, Farmers Organizations Development Strategy; National Agricultural Investment Plan, National Resilience Plan, Strategic Grain Reserves Guidelines, Strategic Plan of the MoAIWD)**

Result Area	Indicator	Unit of Measure	Data Source	Method of Data Collection	Frequency of Data Collection	Result & Description
3	Number of demonstrated uses by policy makers of evidence (analyses and policy papers) generated or presented through NAPAS:Malawi.		Annual NAPAS:Malawi records will be used. NAPAS:Malawi will maintain records of use by policy makers of evidence supplied by the project	NAPAS:Malawi record keeping	Annually and quarterly	7 – (i) Winter Cropping Concept Note; (ii) Legume Promotion Concept Note; (iii) Value Chains Studies to inform NAIP; (iv) Presentation on Returns to Irrigation Investments for Intensive Food Production Programme Concept Note and to inform the National Resilience Plan; (v) Presentation on Fertilizer Policy Consultation Results to update stakeholders on the development of the Fertiliser Policy (vi) Presentations by NAPAS to the NAIP Development team on including Nutrition, Social Protection, Food Safety and Inclusive (gender and youth) interventions in the NAIP (vii) Presentations to the NAIP Development team and MoAIWD staff on value chains (to inform the NAIP); Presentation of the value chains studies during the Public Private Dialogue Forum (PPDF).

Result Area	Indicator	Unit of Measure	Data Source	Method of Data Collection	Frequency of Data Collection	Result & Description
4	Index (or scorecard) of quality of the institutional architecture for agriculture and food security policy processes in Malawi	of institutional architecture	Measured by stakeholder evaluation survey to capture level of satisfaction and confidence. Baseline survey in April 2015; endline survey in mid-2017	Stakeholder survey implementation and analysis	Twice over life of project	1.80
5	Index (or scorecard) of quality of agriculture and food security policy processes in Malawi.	of policy processes	Measured by stakeholder evaluation survey to capture level of satisfaction and confidence. Baseline survey in April 2015; endline survey in mid-2017	Stakeholder survey implementation and analysis	Twice over life of project	1.80
Output:						

Result Area	Indicator	Unit of Measure	Data Source	Method of Data Collection	Frequency of Data Collection	Result & Description
1	Number of policy research and best policy practice papers generated.	Number of papers produced	NAPAS:Malawi records will be used. Activity staff will maintain records on all policy research and best policy practice papers generated; all training sessions held, with sex-and sector-disaggregated information on participants; and all engagements with private sector and civil society organizations to work with them on how their engagement in policy formulation processes might be strengthened	keeping	Annually and quarterly	7 (cumulative-this year) 2 this quarter –background paper on Extension Service Delivery in Malawi (http://www.afre.msu.edu /uploads/resources/FSP R esearch Paper 51.pdf)- last quarter but link available this quarter; Background paper on initial inputs from the Farmer Organizations Development Strategy consultations—(to be posted on FSP website in the next quarter); Land Symposium Proceedings Report (http://foodsecuritypolicy. msu.edu/uploads/files/Ma lawi/Proceedings Report of 2nd Malawi Land Sy mposium held in May 2 017.pdf.)

Result Area	Indicator	Unit of Measure	Data Source	Method of Data Collection	Frequency of Data Collection	Result & Description
2	Number of stakeholder learning forums on agriculture and food security policy issues supported.	Number of learning forums			Annually and quarterly	15 (cumulative this year); 7 this quarter) –2 contract farming dissemination workshops (in Mzuzu and Lilongwe); 3 Strategic Plan Consultation workshops in Blantyre, Lilongwe and Mzuzu; Agriculture and Nutrition Strategy Validation workshop; 2 nd Malawi Land symposium.
3	Number of people receiving short-term training in policy analysis, planning, formulation, advocacy, monitoring, and evaluation.	Number of trainees			Annually and quarterly	165 (cumulative this year); 45 this quarter – those that attended the journalist training workshop.
	Number of institutions where trained individuals are applying new practices	Number of institutions			Annually and quarterly	44 (cumulative this year); 30 this quarter

Result Area	Indicator	Unit of Measure	Data Source	Method of Data Collection	Frequency of Data Collection	Result & Description
	· '	Number of firms & CSOs assisted			Annually and quarterly	72 (cumulative this year); 51 this quarter (Agriculture Sector Food and Nutrition Strategy Validation workshop; 2 nd Land Malawi Land Symposium)
Input:						
1	Labor allocations to activity, disaggregated by level of expertise and type of activity – technical support, communications, capacity strengthening.	Person-weeks allocated	Annual and quarterly NAPAS:Malawi reports to USAID/Malawi – 56 man-week on Technical support (Flora 8, Athur 9, Zephania 13, Joseph 13; Christone 13); 9 weeks on capacity strengthening (preparation plus actual training); and 17 weeks on Administration (Flora 1; Athur 1, Charles 13; Paida 2), and 13 weeks on Communications (Paida 9; Flora 2; Athur 1).	NAPAS:Malawi record keeping	Annually and quarterly	94 man weeks (Technical support-56 man weeks; 9 weeks on capacity strengthening; 17 weeks on Administration and 12 weeks on Communication).

Result Area	Indicator	Unit of Measure	Data Source	Method of Data Collection	Frequency of Data Collection	Result & Description
2	Financial resources directly expended by NAPAS:Malawi on policy process strengthening activities.		Annual, Quarterly and Monthly Financial Reports		Annually and quarterly	\$52, 408.74

^{**} These are the policies and strategies that NAPAS has worked on.

VII. Planned Activities for Next Quarter

The following activities shown in Table 2 are planned for the 4^{th} quarter (July-September, 2017) for the NAPAS activity:

Table 2. Planned NAPAS activities for July to September, 2016

Activity Description	Month or	Description of NAPAS	Staff responsible
	Date	contribution or efforts	
Finalize providing input on the National Resilience Plan	July, August 2017	NAPAS will work with USAID consultant and DoDMA team to finalize input on the National Resilience Plan document.	Dr Athur Mabiso (NAPAS)
Hold stakeholder consultations on the Zero- draft Fertilizer Policy	August, 2017	NAPAS will work closely with the Department of Agricultural Research Services (DARS) to hold stakeholder consultations on the zero draft National Fertilizer Policy of Malawi	Dr Athur Mabiso, Dr. Flora Nankhuni, Dr Christone Nyondo, Mr Zephania Nyirenda, Mr Joseph Kanyamuka (NAPAS)
Continue supporting the DAPS and FAO Investment Center team to finalize development of the National Agricultural Investment Plan (NAIP) by finalizing value chain studies.	July, August, September 2017	Providing evidence-based input (on value chain studies) to inform development of the NAIP.	Dr Athur Mabiso, Dr Flora Nankhuni, Dr Christone Nyondo, Mr Zephania Nyirenda, Mr Joseph Kanyamuka (NAPAS) Dr Nathalie Me-Nsope (MSU-East Lansing, MI)
Provide technical input to consultants on the draft National Agricultural Extension and Advisory Services Strategy	August, September 2017	Providing technical input on the draft National Agricultural Extension and Advisory Services Strategy in collaboration with the Department of Agricultural Extension Services and the USAID/Malawi-funded activity, SANE.	Dr Flora Nankhuni, Dr Athur Mabiso (NAPAS) SANE Staff, MoAIWD staff.
Finalizing the Agriculture Sector Food and Nutrition Strategy	July, August, September, 2017	Convening a drafting meeting/write-shop in collaboration with the Department of Agricultural Extension Services, Department of Nutrition and HIV/AIDS in Ministry of Health (DNHA) and the USAID/Malawi-funded activity, SANE	Dr. Flora Nankhuni, Dr. Athur Mabiso, and Mr. Joseph Kanyamuka (NAPAS) and Mrs. Stacia Nordin (SANE), MoAIWD staff, and DNHA staff.

Activity Description	Month or	Description of NAPAS	Staff responsible
Madia Bassiii aasad	Date	contribution or efforts	D. Ath Adabia.
Media Practitioners/	August,	NAPAS to organize and conduct a	Dr Athur Mabiso
Journalists Training	2017	5-day training of journalists and	(NAPAS) Dr Flora Nankhuni
		Media practitioners in Lilongwe	
		area on communicating agricultural science for impact.	(NAPAS) Mrs Paida
		Training will be implemented in	Kadzukamanja (NAPAS)
		collaboration with the MSU	Mr Charles Mwenda
		Global Center for Food Systems	(NAPAS)
		Innovation (GCFSI) project	Dr Kurt Richter (MSU-
		funded by USAID-Higher	GCFSI-Innovation
		Education Solution Network –	Scholars Program (ISP))
		Washington DC	Dr Dave Paulson (MSU-
		washington be	GCFSI-ISP)
			Dr. Amol Pavangadkar
			(MSU-GCFSI-ISP)
			Dr. Eric Crawford (MSU-
			GCFSI-ISP)
Development of the Farmer	August,	Develop background paper on	Dr Christone Nyondo, Dr
Organizations Development	September,	FODS based on literature review.	Athur Mabiso, Dr Flora
Strategy (FODS)	2017	Hold preparatory meetings for	Nankhuni, Mr Zephania
		stakeholder consultations on the	Nyirenda (NAPAS)
		Farmer Organizations	, , , , , , , , , , , , , , , , , , , ,
		Development Strategy (FODS), in	
		collaboration with the Ministry of	
		Industry, Trade and Tourism, the	
		DAES, GIZ, FUM, NASFAM,	
		MUSCO, WeEFFECT and the FAO.	
End-line survey (Agriculture	September	Conduct and end-line survey	Dr. Todd Benson, Dr
and Food Security policy	2017		Mywish Maredia, Dr
processes)			Flora Nankhuni, Dr
			Athur Mabiso, Mr
			Zephania Nyirenda
			(NAPAS and FSP-IL)